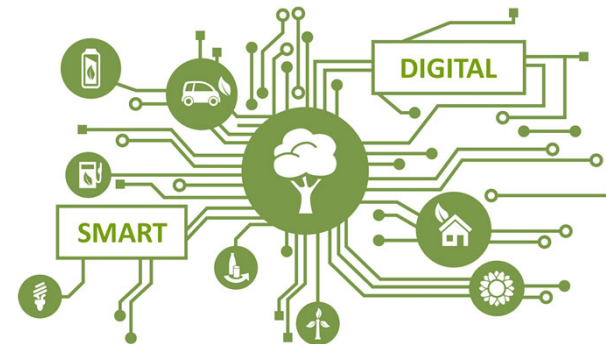


# DIGITALISATION / “SMART”: SUMMARY



- ❑ Digital technologies (from the ICT sector) – the Fourth Industrial Revolution (4IR) or Industry 4.0 - are increasingly permeating traditional cleantech-relevant industries
- ❑ Digital technologies – typically software-enabled – are allowing new business models to capture (potentially significant) share-of-wallet in affected industries
- ❑ Despite their “horizontal” nature, digital/smart businesses still require specific strong “vertical” expertise/contextualisation to ensure commercial B2B traction
- ❑ Different end-industries will see different rates of digital/smart adoption, driven less by innovation per se and more by susceptibility to disruption (incumbents’ power, industry structure, regulation etc.)
- ❑ The most disruptive technologies include: robotics, augmented/virtual reality, blockchain, artificial intelligence, cybersecurity, 3D printing, CRISPR-Cas9, industrial IoT
- ❑ Many digital/smart technologies are strongly inter-related, e.g. IoT / AI / cybersecurity / blockchain ...



- ❑ The cleantech-relevant industries likely to be most affected in the medium-term by digital/smart technologies are Power/Utilities, Transport, Industrial & Manufacturing
- ❑ Poor investment performance and limited exit success is driving cleantech investors away from capital-intensive hardware-oriented opportunities to such digital/smart opportunities; likewise, corporate investors/acquirors are looking to hedge their bets against such disruption
- ❑ Leading ‘digital’ corporates (Google, Amazon, Apple, Microsoft ...) are in a rush to acquire successful/promising digital/smart start-ups